

Sustainable Community Strategy (SCS)

City Priorities

- Promoting enterprise & learning
- Reducing crime and improving safety
- Improving health & well being
- Strengthening communities and involving people
- Improving housing & affordability
- Living within environmental limits & enhancing the environment
- Promoting sustainable transport
- Providing quality advice and information services

SCS
 * City Priorities agreed by city representatives on Local Strategic Partnership (LSP)
 * Rolling plan, reviewed at least every 3 years
Monitored – by LSP (council collates data), reviewed quarterly
Purpose – Sets out long term priorities for city & organisation specific targets

Corporate Plan

Basis to be confirmed with new administration

STRATEGIC RISK REGISTER

City Performance Plan

Statement of outcomes
 including work with health partners
 (section 75)

NHS Strategic Commissioning Plan

Local Policing Plan

City Commissioning Plan/Commissioning Scopes

Performance Compacts

Service level outcomes
 Service improvement objectives
 Performance measures and evidence
 Service specifications
 Effectiveness of action to improve risk profile
 Strategic & Unit Risk Registers

Provider Contracts

Service level outcomes
 Service improvement objectives
 Performance measures and evidence
 Service specifications
 Risk Registers

Delivery/Resource/Finance Unit Business Plans & Risk Registers – key elements measured by Organisational Health Report

Council Workforce Plan

Individual Performance Review

For Heads of Units the Chief Executive delivers line management (taking into account LCs and SDs review of Unit's service performance)

Performance Compacts

* At this level applies to Heads of Delivery Units on performance against Business Plan and action taken to manage risks on business unit risk registers & any Strategic Risk action

Monitored – by LCs every quarter and escalated to SLB as necessary

Purpose – Achievement against Performance Compacts informs Commissioning Decisions, Reported to Members by LCs

Key

SLB= Strategic Leadership Board

LCs= Lead Commissioners

CMT = both the above plus Heads of Delivery Units, Finance Units & Resource Units

Corporate Plan

basis tbc

Monitored – tbc

Purpose – tbc

Strategic Risk Register

* Informed by Delivery/Finance/Resource Unit risk registers & external risk information

* Assessed & agreed by CMT and reported to Members and the public every 6 months

* Action plans developed & reported, actions assigned to individuals & incorporated into Delivery/Finance/Resource Unit Plans, & individual Head of Delivery Unit's performance compacts

Monitored - by SLB every 6 months

Purpose – Provides assurance that negative risks are less likely to adversely affect achievement, and positive opportunities are taken to improve outcomes

